

2026-2030
Financial Planning
Core Services
Water Supply

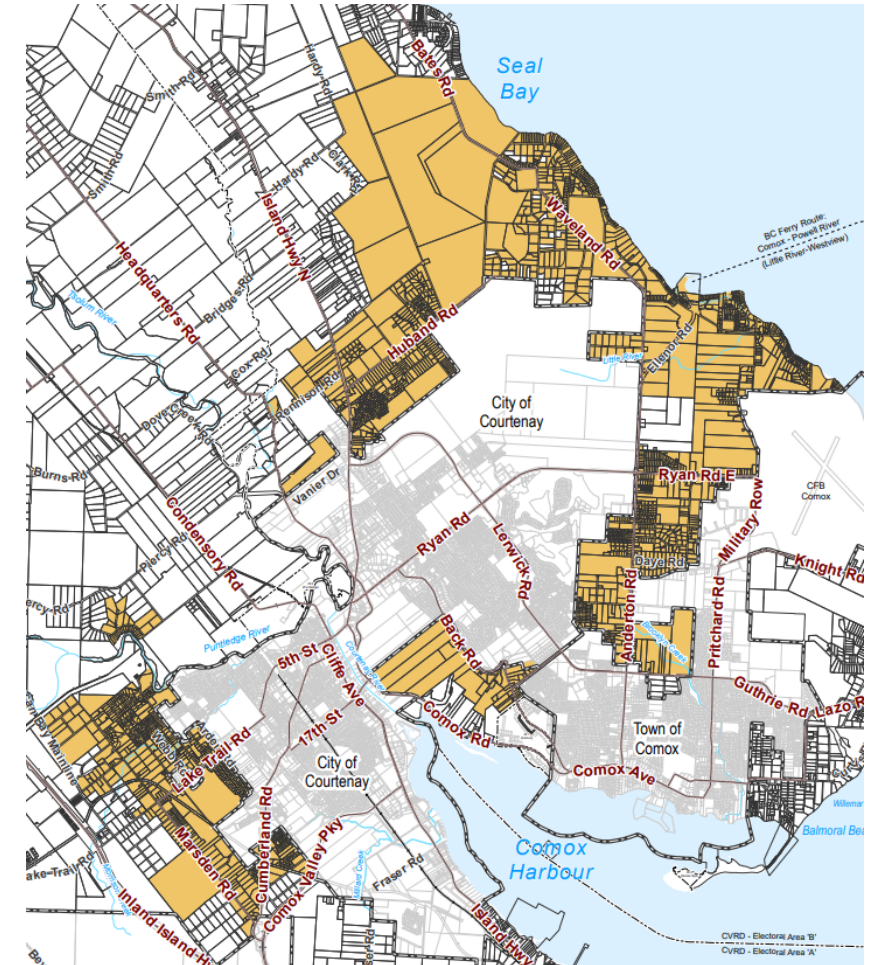
305 Comox Valley Water
Local Service Area





Core Service Water Supply

Core Service	Water Supply
Service Name	Comox Valley Water Local Service Area (CVWLSA)
Service Sub-functions	None
Purpose	Distribution of bulk water from the Comox Valley Water System
Participants	Defined portions of Electoral Areas B & C- approximately 2000 connections
2026 Proposed Changes to Service	None





2025 Accomplishments

- 2 small watermain projects (Charter Rd and Salsbury Rd)
- 2 PRV chamber upgrades (power, heat, electric sumps)
- Mitchell Rd watermain work (decommissioned an old AC section and swapped services/fire hydrants and road connection)
- Advanced Lloyd Rd watermain replacement design and permitting
- Annual servicing on all hydrants, air valves, line valves and chambers





2026 Work Plan

- Watermain replacement projects:
 - Lloyd & Astra Roads
 - Champion & Webdon Roads
 - WSEP system separation improvements
- Sandwich reservoir removal
- AM condition assessments
- Archeological compliance
- Plan merger with Royston for early 2027





Trends, Challenges & Opportunities

- Long lead times on supplies is now the norm and utilities are adjusting
- Continued escalation of cost of goods and services
- Increasing traffic, archeological, and safety requirements stretching resources
- Skilled and innovative team that is constantly striving to develop things internally



2025 Innovation Example

- Purchased a compressor at beginning of year which can be used for multiple tasks
- Small crews operating in large geographical area
- Ministry road requirements (3 attempts before open cut)
- With input from workers, we retrofitted the compressor internally and built a very versatile unit that saves time and money.



Human Resource

	2026	2027
Opening FTE Balance	1.77	1.84
Addition Request		
Full time	0.07	
Part Time		
Temporary /Casual		
Adjustments		
Total Change	0.07	
Ending FTE Balance	1.84	1.84

- 2026 AM Specialist 0.07 FTE



Expenses

Year over Year Change

Category	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)	
			(\$)	(%)
Support Services	\$68,539	\$83,835	\$15,296	22.3%
Personnel Costs	231,589	251,931	20,342	8.8%
Materials, Supplies & Utilities	935,008	938,658	3,650	0.4%
Contract & General Services	236,803	206,977	(29,826)	(12.6%)
Transfer to Reserves	409,284	317,915	(91,369)	(22.3%)
Transfer to Other Services	23,104	68,124	45,020	194.9%
Minor Capital	5,125	5,253	128	2.5%
Debt Charges	-	89,199	89,199	100.0%
Total Expenses	\$1,909,452	\$1,961,892	\$52,440	2.7%

Key Notes

- 2025 One-time Asset Management Plan [-20K] and Sandwick decommissioning [-10K]
- AM condition assessment [+50K]
- Transfer to service 303 for distribution costs [+45K]
- Short Term debt repayment for Salsbury Road Project [+89K]



Revenue

Year over Year Change

Key Notes

- No surplus at proposed

Category	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)	
			(\$)	(%)
Parcel Tax	\$303,779	\$379,388	\$75,609	24.9%
Sale of Services	1,412,149	1,447,203	35,054	2.5%
Prior Year Surplus	108,223	-	(108,223)	(100%)
Transfers from Reserve	-	50,000	50,000	100%
Recoveries from Other Functions	85,301	85,301	-	-
Total Revenue	\$1,909,452	\$1,961,892	\$52,440	2.7%



Funding Sources

Rate Component	2024	2025	2026	2027	2028	2029	2030
User Rates							
% Increase	9%	2.5% per year to match inflation					
Cost for Avg User (262m3/yr)	\$485	\$498	\$510	\$523	\$536	\$549	\$563
Parcel Tax							
% Increase	25%	25%	25%	25%	25%	20%	20%
Cost per Parcel	\$124	\$155	\$193	\$242	\$302	\$362	\$434
Total Annual Cost of Water for Average User	\$610	\$653	\$704	\$765	\$838	\$911	\$997



Operating Budget: 2027-2030 Projections

Category	2027	2028	2029	2030
Parcel Tax	\$477,137	\$597,221	\$718,208	\$863,660
Sale of Services	1,483,133	1,519,962	1,557,711	1,596,403
Transfer from Reserve	10,000	-	-	-
Recoveries from Other Functions	85,301	85,301	-	-
Total Revenue	\$2,055,571	\$2,202,484	\$2,275,919	\$2,460,063
Support Services	\$88,128	\$88,385	\$91,216	\$94,040
Personnel Costs	264,594	273,995	283,754	293,896
Materials, Supplies, Utilities	942,842	947,071	951,348	955,673
Contract & General Service	167,861	161,842	165,921	170,100
Transfer to Reserve	435,707	470,045	379,997	363,315
Transfer to Other Services	64,739	62,196	64,798	66,495
Minor Capital	5,384	5,519	5,657	5,798
Debt Charges	86,316	193,431	333,228	510,746
Total Expenses	\$2,055,571	\$2,202,484	\$2,275,919	\$2,460,063

305 Comox Valley Water

2026-2035 Capital Planning





Asset Management Update

- Engage AM specialist
- Progress asset inventory/replacement schedule
- Support corporate AM program development
- Development of condition assessment program
- Develop risk/criticality model
- Complete implementation of CMMS





Asset Management Advancement

Operating	2026 (Y2)	2027 (Y3)	2028 (Y4)	2029 (Y5)	Total
Human Resource	\$5,058	\$9,018	\$9,018	\$9,018	\$32,112
Consultants	50,000	-	-	-	50,000
Shared Benefit	2,828	4,927	1,657	619	10,031
Total Operating Cost	\$57,886	\$13,945	\$10,675	\$9,637	\$92,143



2026-2030 Capital Plan

	2026	2027	2028	2029	2030
WSEP improvements on Arden Road	\$150,000	\$600,000	-	-	-
Lloyd & Astra Road main replacement	\$800,000	-	-	-	-
PRV Chamber Upgrades	\$50,000	\$50,000	-	-	-
Arden PRV Upgrade	-	\$30,000	-	-	-
Rampion, Webdon & Carran main replacement	-	\$1,039,970	-	-	-
AM driven water main replacements	-	-	\$1,365,625	\$1,769,586	\$2,237,141
Total Annual Capital Projects	\$1,000,000	\$1,719,970	\$1,365,625	\$1,769,586	\$2,237,141

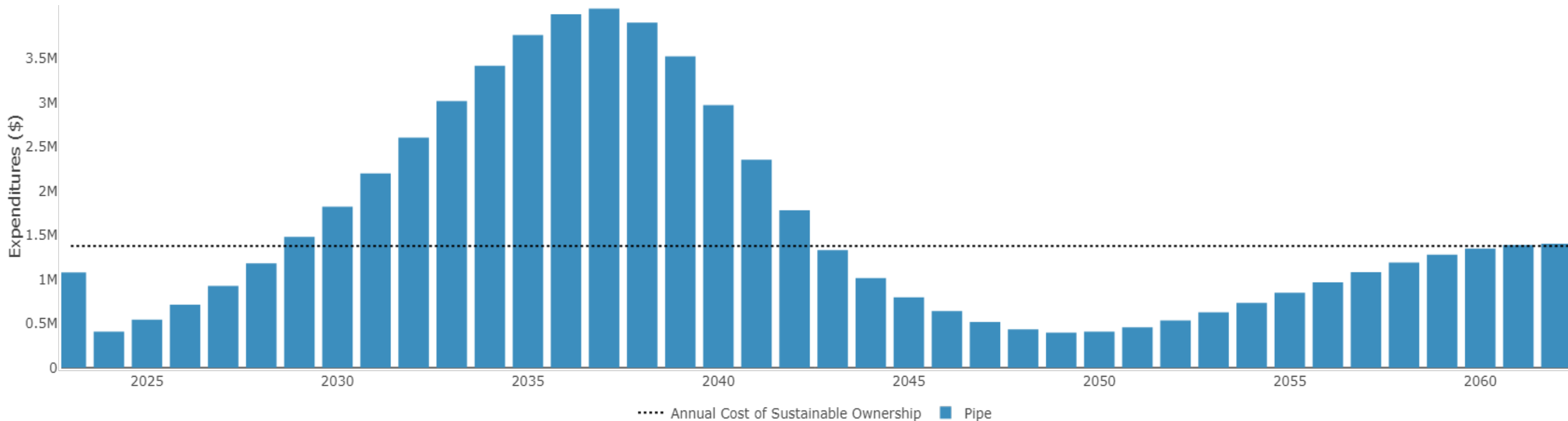


2031-2035 Long-Term Capital Plan

	2031	2032	2033	2034	2035
WSEP improvements on Arden Road	-	-	-	-	-
Lloyd & Astra Road main replacement	-	-	-	-	-
PRV Chamber Upgrades	-	-	-	-	-
Arden PRV Upgrade	-	-	-	-	-
Rampion, Webdon & Carran main replacement	-	-	-	-	-
AM driven water main replacements	\$2,781,827	\$3,392,410	\$4,050,564	\$4,724,390	\$5,358,009
Total Annual Capital Projects	\$2,781,827	\$3,392,410	\$4,050,564	\$4,724,390	\$5,358,009



Long Term Capital Plan





2026-2030 Debt Servicing

	2026	2027	2028	2029	2030
Short Term Debt – Principal	\$74,333	\$74,333	\$74,333	\$74,333	\$74,333
Long Term Debt – Principal	-	-	48,042	110,296	188,998
Debt – Interest	14,866	11,983	71,056	148,599	247,415
Total	\$89,199	\$86,316	\$193,431	\$333,228	\$510,746
Operating Costs	1,961,892	2,055,571	2,202,484	2,275,919	2,460,063
Debt as % of Operating Costs	4.5%	4.2%	8.8%	14.6%	20.8%



Reserves

Projected Balances

Reserve	2025 Ending Balance
305 - Future Expenditure Reserve	\$423,817
835 - Capital Works Reserve	\$6,126,573
Total	\$6,550,390



Future Expenditure Reserve (305)

Projected Balances

	2026	2027	2028	2029	2030
Opening Balance	\$423,817	\$393,817	\$404,217	\$425,025	\$446,249
Add: Contributions to Reserve	20,000	20,400	20,808	21,224	21,648
Less: Transfers from Reserve	50,000	10,000	-	-	
Ending Balance	\$393,817	\$404,217	\$425,025	\$446,249	\$467,897








Capital Works Reserve (835)

Projected Balances

	2026	2027	2028	2029	2030
Opening Balance	\$6,126,573	\$5,424,488	\$4,119,825	\$4,295,937	\$4,300,793
Add: Contributions to Reserve	297,915	415,307	449,237	358,773	341,667
Less: Transfers from Reserve	1,000,000	1,719,970	273,125	353,917	447,428
Ending Balance	\$5,424,488	\$4,119,825	\$4,295,937	\$4,300,793	\$4,195,032



Summary

Fiscal Responsibility 	Climate Crisis & Environmental Stewardship & Protection 	Community Partnerships 	Indigenous Relations 	Accessibility, Diversity, Equity & Inclusion 
<p>Asset Management</p> <p>Fair & sustainable water rates established for 2024 through comprehensive rate review</p>	<p>Fully metered system</p> <p>Conservation user rate structure</p> <p>Reliable & resilient infrastructure</p>	<p>Management of service by EASC</p>	<p>Close communication with K'omoks First Nation on relevant initiatives</p>	<p>Equitable access to water</p> <p>Consider applications from property owners for water system extension</p>



Options & Recommendations

That the proposed 2026-2030 financial plan for the Service 305 Comox Valley Water Local Service Area be approved.





Questions?